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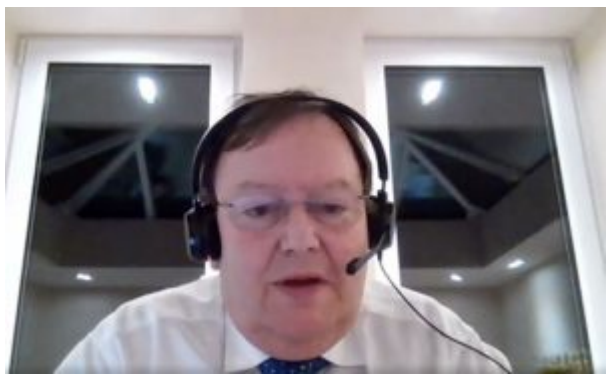
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Strip Woking's debt-man of his OBE MP says

16 May 2025



The "chief architect" behind the financial collapse of Woking Borough Council should be stripped of his OBE to local government, the town's MP has said. In 2023 the council declared itself effectively bankrupt with debts expected to pass £2.6billion on the back of a failed regeneration scheme. It has led to some communities resembling a 'bomb site', heaped huge tax rises on residents' bills and a gutting of popular public services.

Now, the town's MP has said one of the drivers of Woking's financial decisions should be held accountable. In February 2025, the Financial Reporting Council (FRC) announced it was looking into the "professional standards" of two "individual accountants" – one of whom is Ray Morgan in respect of Woking Borough Council's operations and investment activities. Mr Morgan served as CEO for 14 years before retiring in March 2021 having been made an Officer of the Order of the British Empire in 2007 on the back of green initiatives he oversaw. His efforts even drew praise from King Charles while he was the Prince of Wales who said it was an example of local government "enhancing the wellbeing of its residents — now and in the future." Mr Morgan described being given the award as an honour and that he was disappointed the MP for Woking should seek its removal.

Mr Morgan was identified in November 2024 as being "the principal architect of the council's investment decisions" based on clear "documentary evidence and the information provided by stakeholders". Addressing the Houses of Parliament was the Woking MP Will Forster. He said: "The former chief executive of Woking borough council, Ray Morgan OBE, has been identified in a public interest report as the chief architect in bankrupting my council, leaving it with debts of £2 billion. Does the Leader of the House agree that the very least the Government could do is remove his OBE for services to local government? Will she agree to hold a debate in this House so that we can discuss Government policy on removing honours when wrongdoing has been committed?"

As well as singling out the actions of Mr Morgan, the MP also pushed for a debate on the removal of honours from any individual found to have committed serious failings in public office. Responding, Leader of the House Lucy Powell MP, said she was "really sorry" to hear about the case and urged him to contact the special committee that convenes to look whether individuals should be allowed to hold on to their honours where "there is a strong case for nominations to be removed." She said: "It is absolutely right to say that we need to make sure that people are held accountable for their actions. Where they have received nominations, that is something that we should consider."

Mr Forster said he has now formally submitted a letter to the Honours Secretariat calling Mr Morgan's OBE to be removed. Mr Morgan said: "I was honoured to receive the OBE in 2007 and am disappointed that the MP for Woking should seek its removal."

Image: Woking Borough Council chief executive Ray Morgan. Screengrab from webcast of Woking Borough Council meeting 11.02.21

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